Algoma University Consolidated Financial Statements For the year ended April 30, 2009

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Auditors' Report

To the Board of Governors of Algoma University

We have audited the consolidated statement of financial position of Algoma University as at April 30, 2009 and the consolidated statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the University as at April 30, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants, Licensed Public Accountants

BDO Dunwoody LLP

Sault Ste. Marie, Ontario August 31, 2009

Algoma University Consolidated Statement of Financial Position

April 30		2009		2008
Assets				
Current Cash Due from Algoma University Foundation (Note 8)	\$	547,203 85,584	\$	1,746,098
Accounts receivable - fees		563,833		513,062
Accounts receivable - grants		-		1,000,000
Accounts receivable - other		380,709		255,490
Inventory		3,947		3,983
Prepaid expenses	-	112,177		81,223
		1,693,453		3,599,856
Long term investments Investment in land, building and wholly owned subsidiary (Note3)		1,000,000		4,343,668
Capital assets (Note 2)		18,874,189		18,482,132
Deferred pension charge (Note 1)	,,	1,914,517		1,500,930
	\$	23,482,159	\$	27,926,586
Liabilities and Net Assets				
Current Programme (AL 4.5)		0.000	•	050 000
Revolving credit facility (Note 5)	\$	250,000	\$	250,000
Accounts payable and accrued liabilities Fees received in advance		1,610,831 289,897		1,393,758 272,563
Deferred government grants and program revenue		1,002,012		1,769,216
Due to Algoma University Foundation (Note 8)		-		6,729
Current portion of long term debt (Note 5)	_	1,235,236		464,556
		4,387,976		4,156,822
Long term debt (Note 5)		3,711,492		4,908,011
Deferred contributions related to capital assets		12,353,491		13,195,161
		20,452,959		22,259,994
Net assets				
Invested in capital assets		1,573,970		(85,598)
Internally restricted (Note 4)		551,746		901,746
Unrestricted		903,484		4,850,444
		3,029,200		5,666,592
	\$	23,482,159	\$	27,926,586

On behalf of the Board:

| Say Min Chair
| Bold Muray Vice-Chair

April 30	Invested in capital assets	Internally restricted	Unrestricted	Total 2009		Total 2008
Balance, beginning of year,	\$ (85,598)	\$ 901,746	\$ 4,850,444	\$ 5.666 592	ь	5 100 864
Excess (deficiency) of revenue over expenses	R		(2,637,392)	_)	5, 100,004 565, 739
Amortization of deferred capital contribution	533,613	•	(533,613)	(700,100,10)		200,120
Amortization of capital assets	(942,281)	•	942,281	•		<u> </u>
Investment in capital assets	2,068,236	ľ	(2.068,236)	•		ī
Internal restrictions						1
Transfer from internal restrictions	•	(350,000)	350,000	•		r
Balance, end of year	\$ 1,573,970	\$ 551.746	\$ 903 484	3 020 200	6	000
		ı	+01.000 ÷	\$ 3,023,200	Ð	2,000,092

Algoma University Consolidated Statement of Operations

April 30		2009	2008
Revenue			
Student fees	\$	4,174,031	\$ 4,294,597
Government grants	-	10,797,509	7,442,179
Miscellaneous programs		249,168	383,124
Ancillary operations		1,744,549	1,634,387
Non-credit operations		887,524	1,028,130
Donations		153,334	20,000
Amortization of deferred capital contributions	****	533,613	417,742
		18,539,728	15,220,159
Expenses			
Salaries and benefits			
Academic		5,318,432	4,513,811
Non-academic		4,584,283	4,014,352
Library		213,985	154,929
Administration		1,577,032	1,230,543
Academic departments		63,973	37,974
Advertising and communications		1,019,540	465,251
Utilities		325,002	271,353
Repairs and maintenance		812,527	273,237
Student services		189,502	168,958
Municipal taxes		58,800	61,125
Insurance		44,264	38,144
Recruitment		79,254	37,327
Ancillary operations		1,567,403	1,488,482
Non-credit operations		1,021,490	1,061,029
Amortization of capital assets		942,281	837,916
	_	17,817,768	14,654,431
Excess of revenue over expenses from operations		721,960	565,728
Loss on write down of long term investments (Note 3)		(3,359,352)	_
Excess (deficiency) of revenue over expenses		(2,637,392)	565,728
Change in internal restrictions (Note 4)		=	(350,000)
Excess (deficiency) of revenue over expenses	\$	(2,637,392) \$	215,728

Algoma University Consolidated Statement of Cash Flows

For the year ended April 30		2009	2008
Cash flows from operating activities			
Excess (deficiency) of revenues over expenses	\$	(2,637,392)	\$ 565,728
Items not involving cash Amortization of capital assets Write down of investment in Windsor Park		942,281	837,916
Retirement Residence Inc.		3,359,352	-
Amortization of deferred contributions	_	(533,613)	(417,742)
		1,130,628	985,902
Changes in non-cash working capital balances			
Accounts receivable - fees		(50,771)	(22,757)
Accounts receivable - grants		1,000,000	(1,000,000)
Accounts receivable - other		(125,219)	(92,088)
Inventories		36	3,299
Prepaid expenses		(30,954)	6,462
Deferred pension charge		(413,587)	(401,087)
Accounts payable and accrued liabilities		217,074	89,702
Due to/from Algoma University College Foundation		(92,313)	(31,656)
		17,334	994
Fees received in advance		•	
Deferred government grants and program revenue		(767,204)	513,849
Revolving credit facility	_		100,000
		885,024	152,620
Cook flows from investing activities			
Cash flows from investing activities		(1,334,339)	(96,081)
Purchase of capital assets		• •	
Due from wholly owned subsidiary		(15,684)	(169,200)
Deferred capital contribution		(308,057)	1,731,679
	_	(1,658,080)	1,466,398
Cook flows from financing activities			
Cash flows from financing activities Net decrease in long term debt	_	(425,839)	(453,961)
Increase (decrease) in cash and equivalents		(1,198,895)	1,165,057
Cash and cash equivalents, beginning of year		1,746,098	581,041
Cash and cash equivalents, end of year	\$	547,203	1,746,098

April 30, 2009

Nature of Operations

Algoma University is a provincially funded university offering educational programs and upgrading to the accessing communities.

Basis of Consolidation

The consolidated financial statements include the operations of the Northern Ontario Research, Development, Ideas and Knowledge Institute (Nordik Research Institute), an entity controlled by Algoma University whose purpose is to operate a research institute to promote more vibrant, caring and sustainable communities through research, dialogue, analysis and reflection dedicated to the practice of holistic community development. Also included are the operations of the Coalition for Algoma Passenger Trains (CAPT), an entity controlled by Algoma University whose purpose is to foster and promote passenger rail service for the Algoma District and surrounding regions that supports the economy and community health of the region.

These financial statements do not reflect the assets, liabilities and results of operations of the various student organizations, Algoma University Foundation or Windsor Park Retirement Residence Inc. (a wholly owned subsidiary).

Tuition Fees

Tuition fees for courses which are offered substantially after the fiscal year end are deferred.

Inventories

Inventories are valued at the lower of cost or net realizable value, with cost being determined substantially on a first-in, first-out basis.

Revenue Recognition

The university follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Specifically, estimates related to rate of return on assets used in valuing the future pension benefit obligation are affected by the uncertainty of predictions concerning future events. Should the underlying assumptions change, the estimated pension benefit obligation disclosed in notes to the financial statements may change by a material amount.

April 30, 2009

Capital Assets

Capital assets are recorded at cost, except for art work which is recorded at fair value at the date of contribution, being appraised value. Amortization, based on the estimated useful life of the asset, is provided by the straight line basis over the following periods:

Buildings - 40 years
Furniture and equipment - 5 years
Library books - 5 years
Parking lot - 15 years
Computer software system - 5 years

Construction in progress is capitalized as work is completed. Upon completion of the projects, capitalized construction in progress costs are transferred to the various categories of capital assets and will be amortized on a basis consistent with similar assets.

Pension Expense

The university maintains a defined benefit plan covering the faculty and management staff. Contributions to the pension plan are made in accordance with the Pension Commission of Ontario actuarial requirements.

Salaries and benefits include the pension plan expense, which is calculated at the cost provided in exchange for the employee's service rendered during the year. The amount charged or credited to operations is based on amounts determined by the university's actuary using the projected benefit method pro-rated on services and management's best estimates.

The assets of the plan are determined at market values. Pension expense includes amortization of experience gains and losses. These amounts are being amortized over the expected average remaining service life of plan participants.

The university also maintains a defined contribution plan covering the faculty, management and staff.

Cost Allocation

Only costs which can be identified with departments are allocated. Unidentifiable costs are included with general and administrative expenditures.

April 30, 2009

New Accounting Pronouncements

Recent accounting pronouncements that have been issued but are not yet effective, and have a potential implication for the university, are as follows:

- a) Financial statement Concepts
 - CICA Handbook Section 1000, Financial Statement Concepts has been amended to focus on the capitalization of costs that truly meet the definition of an asset and de-emphasizes the matching principle. The revised requirements are effective for interim and annual financial statements for fiscal years beginning on or after October 1, 2008. The university is currently evaluating the impact of the adoption of this change on the disclosure within its financial statements.
- b) Financial Statement Presentation by Not For Profit Organizations Section 4400 has been amended for the treatment of net assets invested in capital assets and for the presentation of revenues and expenses. The new standard is effective for interim and annual financial statements relating to fiscal years beginning on or after January 1, 2009. The university is currently assessing the impact of the new standard.

April 30, 2009

Financial Instruments

The university classifies its financial instruments into one of the following categories based on the purpose for which the asset was acquired. The university's accounting policy for each category is as follows:

Held for trading

Financial instruments are classified under this category if they are:

- acquired principally for the purpose of selling or repurchasing in the near term;
- (ii) part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking;
- (iii) a derivative, except for a derivative that is a financial guarantee contract or a designated effective hedging instrument; or
- (iv) designated at fair value using the fair value option ("FVO")

Financial instruments cannot be transferred into or out of the held for trading category after inception. For designation at fair value using the FVO option, reliable fair values must be readily available.

Financial instruments included in this category are cash and bank. These instruments are carried on the balance sheet at fair value with changes in fair value recognized in the Statement of Operations. Transaction costs related to instruments classified as held for trading are expensed as incurred.

Loans and receivables

Loans and receivables are non-derivative financial assets resulting from the delivery of cash or other assets by a lender to a borrower in return for a promise to repay on a specified date or dates, or on demand. They arise principally through the provision of goods and services to customers, but also incorporate other types of contractual monetary assets. These financial instruments are initially recognized at fair value and subsequently carried at amortized cost, using the effective interest rate method, less any provision for impairment. Transaction costs related to loans and receivables are included in the amount initially recognized. Accounts receivable, grants receivable, and related party balances have been classified as loans and receivables.

Other financial liabilities

Other financial liabilities includes all financial liabilities other than those classified as held for trading and comprises accounts payable, accrued liabilities, revolving credit facility and long term debt. These instruments are initially recognized at fair value including direct and incremental transaction costs. They are subsequently measured at amortized cost using the effective interest rate method.

Unless otherwise noted, it is management's opinion that the university is not exposed to significant interest, currency or credit risk arising from these financial instruments.

1. Pension plans

Defined benefit pension plan

The university maintains a defined benefit plan covering the faculty and management staff. Actuarial reports, which were based on projections of employee's compensation levels to the time of retirement, indicate the net assets available to provide for benefits, and the present value of accrued pension benefits at June 30, are as follows:

	2009	2008
Asset, at market value Pension benefit obligation	\$ 15,879,000 19,848,000	\$ 17,840,000 17,713,000
Plan surplus (deficit)	\$ (3,969,000)	\$ 127,000

The pension benefit obligation was determined at June 30, 2009 by rolling forward pension benefit obligation as at July 1, 2008, the date of the latest actuarial valuation, with adjustments for interest, current service costs and benefit payments.

The plan assets at June 30 consist of the following asset categories:

	2009	2008
Canadian equities	44 %	43 %
Foreign equities	23 %	21 %
Fixed income	31 %	35 %
Cash and short term deposits	2 %	1 %
	100 %	100 %

The pension expense for the year ended April 30, 2009 was determined by prorating the pension expense for the years ended June 30, 2009 and 2008. The pension expense amounts totaled \$140,667 (2008 - \$145,667) and is included in salaries and benefits on the statement of operations. Employer contributions paid and payable during the year were \$546,254 (2008 - \$546,754).

The discount rate used is 5.50% (2008 - 6.00%), the estimated rate of salary increases used is 4.00% (2008 - 4.00%) and the estimated rate of return on assets used is 6.5% (2008 - 6.5%).

The cumulative difference between the amounts expensed and the funding contributions has been reflected on the statement of financial position as a deferred pension charge. The difference between the plan deficit of (\$3,969,000) and the deferred pension charge of \$1,914,517 is due to unamortized net actuarial losses.

Defined contribution pension plan

Faculty and management staff are eligible to participate in a defined contribution pension plan. Employer contributions totaled \$248,177 for 2009 (\$201,906 - 2008) and were fully expensed.

April 30, 2009

Capital assets			2009			2008
	-	Cost	Accumulated Amortization	Cost		Accumulated Amortization
Land	\$	371,816	\$	\$ 371,816	\$	_
Library books		645,303	645,303	645,303	·	645,303
Buildings		24,090,038	7,171,331	24,090,038		6,569,080
Furniture and equipment		4,732,188	4,076,867	4,105,019		3,786,055
Parking lot		500,989	318,587	500,989		285,188
Artwork		54,593	•	54,593		-
Computer software system	m	79,095	15,819	-		_
Construction in progress (parking lots)	_	628,074	-	· -		***
	\$	31,102,096	\$ 12,227,907	\$ 29,767,758	\$	11,285,626
Net book value			\$ 18,874,189		\$	18,482,132

3. Long term investments

Windsor Park Retirement Residence Inc. (WPRR Inc.) is a wholly owned subsidiary controlled by the University. WPRR Inc. which is involved in the operation of a retirement residence is incorporated under the laws of the Province of Ontario. The company is a not-for-profit organization under the Income Tax Act and accordingly is exempt from income taxes provided certain criteria are maintained on an ongoing basis.

The investment in WPRR Inc. is as follows:

	2009	2008
Investment in land and buildings located at 601 and 617 Queen Street East, Sault Ste. Marie, Ontario Capital stock (1 common share) Contributed capital assets transferred to WPRR Inc. Due from WPRR Inc.	\$ 3,926,550 \$ 1 112,007 320,794	3,926,550 1 112,007 305,110
Loss on write down of investment in WPRR Inc.	4,359,352 (3,359,352)	4,343,668
	\$ 1,000,000 \$	4,343,668

The investment in WPRR Inc. was originally recorded based on appraised value of the land and building, and the cost of contributed capital assets. Each year, the change in the due from WPRR Inc. account was added to the investment. During the current year, it was determined that the investment in WPRR Inc. was impaired and the investment was written down. The current economic conditions and their effect on the local real estate market were considered in determining the amount of the loss on the write down.

April 30, 2009

3. Long term investments (continued)

The summary financial statements for WPRR Inc. for the non-coterminous years ended September 30, 2008 and 2007 are as follows:

Balance Sheet:	As at Septer 2008			it September 30 2007
	_	2000		2001
Assets	<u>\$</u>	79,684	\$	116,108
Liabilities Deferred contributions related to capital assets Common share Deficit	\$	479,954 59,998 1 (460,269)	\$	358,849 75,163 1 (317,905)
	<u> </u>	79,684	\$	116,108
Statement of Operations:		For the year en	ded	September 30 2007
Revenue Expenses	\$	1,190,904 1,333,268	\$	1,095,966 1,280,514
Loss Deficit, beginning of year	_	(142,364) (317,905)		(184,548) (133,357)
Deficit, end of year	<u>\$</u>	(460,269)	\$	(317,905)
Cash Flows:		For the year end	ded	September 30,
Cash flows from operating activities Cash flows from financing activities	\$	(32,827)	\$	(20,404)
Increase in cash Cash, beginning of year	_	(32,827) 17,124		(20,404) 37,528
Cash, end of year	\$	(15,703)	\$	17,124

April 30, 2009

3. Long term investments (continued)

Summary of Significant Accounting Policies:

Revenue recognition WPRR Inc. recognizes revenue as it is earned through the rental of

residential rooms. Revenue from ancillary services are recognized

upon delivery of the services provided.

Capital assets WPRR Inc. capital assets are recorded at cost. Amortization is

provided on a diminishing-balance basis at the following annual rates:

Furniture and equipment

20%

Computers

45%-55%

China, cutlery and other

100%

In the year of acquisition, capital assets are amortized at one-half of

the above rates.

Going concern The company's continuing ability to operate as a going concern is

wholly dependent upon its ability to raise capital. These financial statements have been prepared on the assumption that the company will continue to realize upon its assets and discharge its liabilities in the normal course of its business and therefore assumes that the company will be able to raise sufficient capital to allow it to continue its business. These assumptions are considered reasonable under the present circumstances, however should additional capital not be forthcoming, these assumptions may be incorrect and an alternative

basis of presentation would be more appropriate.

4. Net assets internally restricted

The following balances represent net assets set aside by the Board of Governors for the specific purpose of:

2009 2008

Operating \$ 551,746 \$ 901,746

April 30, 2009

5.	Long term debt			
		•	2009	2008
	Scotiabank student centre loan, repayable \$4,167 monthly plus interest at 4.55%, secured by property and general security agreement, maturing April 2010 ¹ Scotiabank building renovation loan, repayable \$12,500 plus interest at prime, secured by property and general security agreement, maturing April 2011	\$	800,000 300,000	\$ 850,000 450,000
	Scotiabank consolidated loan, repayable \$33,873 monthly including interest at 4.50%, secured by property and general security agreement, maturing December 2010 ²		3,653,918	3,890,127
	Bank of Montreal 3.87% residence loan, repayable \$149 monthly including interest at 3.87%, maturing November 2010		3,020	4,662
	Bank of Montreal parking lot loan, repayable \$2,222 monthly plus interest at 3.87%, maturing December 2014		151,111	177,778
	First Mutual capital lease, repayable \$927 monthly including interest at 4.01%, secured by equipment, maturing January 2013		38,679	-
	Less current portion		4,946,728 1,235,236	5,372,567 464,556
		<u>\$</u>	3,711,492	\$ 4,908,011

Interest on long term debt during the year amounted to \$192,432 (2008 - \$220,253).

² The above loan was consolidated in during the 2007 fiscal year. Had the consolidation not occurred the four individual loans would have had balances as follows:

	\$ 3,653,918
West wing loan	 930,855
Residence loan 3	536,772
Residence loan 2	1,501,887
Residence loan 1	\$ 684,404

¹ The principal payments required for 2010 above includes the entire balance of the Scotiabank student centre loan of \$800,000 as the loan is maturing within the next fiscal year and has not been refinanced as of April 30, 2009.

5. Long term debt (continued)

Principal payments required on long term debt for the next five years and thereafter, assuming refinancing under similar terms, are as follows:

Year	Amount
2010	\$ 1,235,236
2011	446,588
2012	307,566
2013	317,626
2014	322,408
Thereafter	 2,317,304
	\$ 4,946,728

The university has a revolving demand credit facility in the amount of \$300,000 obtained to finance renovations of the building and operations of Windsor Park Retirement Residence Inc. The facility bears interest at prime minus .5%, advances and principal payments are due in multiples of \$50,000. The balance available at April 30, 2009 is \$50,000.

The university has an operating line of credit due on demand in the amount of \$1,250,000 available. The facility bears interest at the bank's prime lending rate minus .5% with advances made in multiples of \$25,000. As at April 30, 2009, the entire facility was available to the university.

6. Contingent liabilities

The university is a member of the Canadian Universities Reciprocal Insurance Exchange ("CURIE"). CURIE is a pooling of property damage and public liability insurance risks of its members. All members pay annual deposit premiums, which are actuarially determined and are subject to further assessment in the event members' premiums are insufficient to cover losses and expenses. No assessment has been made for the year ended April 30, 2009.

The university is involved with pending litigation and claims which arise in the normal course of operations. In the opinion of the administration, a liability that may arise from such contingencies would not have a significant adverse effect on the financial statements of the university. Losses, if any, arising from these matters will be accounted for in the year in which they are resolved.

7. Trust funds

The university administers approximately \$22,000 of funds provided from donations. These funds are available to students as emergency loans.

April 30, 2009

8. Algoma University Foundation

Algoma University has representation on the Board of Directors and shares management personnel with Algoma University Foundation ("the foundation"). The foundation is engaged in fundraising and related activities for the purpose of providing scholarships to the students of the university and other funding to the university. The foundation is a registered charity under the Income Tax Act. The financial information below for Algoma University Foundation is not included in the consolidated financial statements presenting the assets, liabilities and results of operations for Algoma University.

The summary financial statements for Algoma University Foundation for the years ended April 30, 2009 and April 30, 2008 are as follows:

· _	2009	2008
Balance Sheet:		
Assets <u>\$</u>	2,824,095	\$ 2,887,702
Liabilities \$ Net assets	133,158 2,690,937	\$ 54,977 2,832,725
<u>\$</u>	2,824,095	\$ 2,887,702
Statement of Operations:		
Revenue \$ Expenses	325,347 320,485	\$ 383,648 290,941
Excess of revenue over expenses \$	4,862	\$ 92,707
Cash Flows:		
Cash flows from operating activities \$ Cash flows from investing activities	108,987 (361,283)	\$ 119,603 (90,777)
Increase (decrease) in cash Cash, beginning of year	(252,296) 275,891	28,826 247,065
Cash, end of year \$	23,595	\$ 275,891

Included in assets above are other assets consisting of artwork totaling \$355,000 which are recorded at fair value at the date of contribution, being the appraised value. An appraisal has not been obtained in recent years.

April 30, 2009

9. Comparative figures

Comparative figures have been restated where necessary to conform to the presentation adopted during the fiscal year.

10. Capital disclosure

The university considers its capital to be its net assets, restricted and unrestricted. Its restricted net assets consist of amounts for future expansion and amounts invested in capital assets. The university's objectives when managing its capital are to safeguard its ability to continue as a going concern, to continue to provide services to the university community and to allow for future expansion. Annual budgets are developed and compared to actual results as the year unfolds to ensure the organization's capital is maintained at an appropriate level.



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Auditors' Comments on Supplementary Financial Information

To the Board of Governors of **Algoma University**

The audited consolidated financial statements of the Algoma University as at April 30, 2009 and our report thereon dated August 31, 2009 are presented in the preceding section of this annual report. The financial information presented hereinafter was derived from the accounting records tested by us as part of the auditing procedures followed in our examination of the financial statements and, in our opinion, it is fairly presented in all material respects in relation to the financial statements taken as a whole.

BDO Dunwoody LLP

Chartered Accountants, Licensed Public Accountants

Sault Ste. Marie, Ontario

August 31, 2009

Igoma University	llary Operations
¥	of Consolidated Ancil
•	Schedule

										•	
For the year ended April 30, 2009		George Leach Centre	Varsity	Other Ancillary Services	Residence	Parking Lot	Student Bar	Student Centre	Windsor	Nordik Research	I
O CONTRACTOR	6								Y 5	HISHIGHE	lotal
vevende	A	405,109 \$	59,197 \$	36,957 \$	527,064	\$ 119,988 \$	\$ 776,77	37,632 \$	150,850 \$	269.775 \$	1 744 549
Expenses									ı	1	2231216
Cost of sales		•		•	•		45 550				
Salaries and benefits		300,985	13,000	ı	196,011	75,169	42,533	• •	•	. 000	45,559
Maintenance		42,409		•	87,977	•	•		•	41,400	669,113
Maintenance		33,176		•	9,243	2.051	•		•	·	130,386
Other operation		•	•		127,064	6,616	•	37,632			44,470
sesuedxe		82,162	112,689		21 568	7 670	0		;	ı	7 2 -
Program transfer					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	22,	990'9	•	43,334	207,066	482,563
recovery Rad debt expense		•	(46,000)	•	•	ı	,			•	(46,000)
		•	*	-	1	•		•	70,000	•	70,000
		458,732	79,689	E	441,863	91,514	96,307	37,632	113,334	248,332	1,567,403
Excess (deficiency) of revenue over			`								
expenses	\$	6,377 \$	(20,492) \$	36,957 \$	85,201	\$ 28,474 \$	(18,330) \$	\$	37,516 \$	21,443 \$	177.146
For the year ended											
April 30 2008								٠			
Excess (deficiency) of revenue over											
expenses	S	(17,048) \$	(49,842) \$	75,252 \$	88,708	\$ 28,876 \$	(21.420) \$		77 467		1
					ı		± /==:	*	1	\$ (000,000)	145,905

For the year ended April 30, 2009		Research	Masters of Science	Algoma Off Campus	ESL	CESD	C	Social Work	
Revenue	s,	332,679 \$	3 222,085	\$ 84,751 \$	149.936 \$			15 029 \$	887 524
Expenses Salaries and benefits Other operating		46,813	70,025	141,611				1	347,172
expenses	İ	286,707	203,362	20,911	74,588	73,721	~	15,029	674,318
		333,520	273,387	162,522	163,297	73,735		15,029	1,021,490
Excess (deficiency) of revenue over expenses	s	(841) \$; (51,302) \$	\$ (77,771) \$	(13,361) \$	\$ 9,309	s,	67	l
For the year ended April 30 2008									
Excess (deficiency) of revenue over expenses	49	•	(33,871) \$	\$ (14,815) \$	15,787		G	1	(32,800)