Algoma University Financial Statements For the year ended April 30, 2011

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Independent Auditor's Report

To the Board of Governors of Algoma University

We have audited the accompanying financial statements of Algoma University, which comprise the statement of financial position as at April 30, 2011 and the statements of operations, change in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Algoma University as at April 30, 2011 and the results of its operations, change in its net assets and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

BLO Canada LLP

Chartered Accountants, Licensed Public Accountants

Sault Ste. Marie, Ontario October 6, 2011

S	Algoma tatement of Finan	University cial Position
April 30	2011	2010
Assets		
Current		
Cash	\$ 2,157,248	\$ 1,735,312
Due from Algoma University Foundation (Note 8)	198,762	251,798
Due from associated entities (Note 9)	46,801	63,774
Accounts receivable - fees	1,075,962	1,106,820
Accounts receivable - other	2,347,018 6,648	551,535 6,184
Inventory Prepaid expenses	287,612	391,521
	•••••	
	6,120,051	4,106,944
Long term investments Investment in land, building and wholly owned subsidiary (N	Note 3) -	1,000,000
Capital assets (Note 2)	41,001,354	22,439,696
Deferred pension charge (Note 1)	1,197,340	1,714,582
	\$ 48,318,745	\$ 29,261,222
Liabilities and Net Assets		
Current		
Revolving credit facility (Note 5)	\$ -	\$ 300,000
Accounts payable and accrued liabilities	2,223,610	1,850,946
Fees received in advance Deferred government grants and program revenue	295,077 2,440,846	356,737 2,375,506
Current portion of long term debt (Note 5)	547,742	502,211
	5,507,275	5,385,400
Long term debt (Note 5)	10,002,799	4,905,442
Deferred contributions related to capital assets	29,281,633	16,045,256
		·
	44,791,707	26,336,098
Net assets		
Unrestricted:	4 004 405	4 000 000
Operating	1,204,195 1,169,183	1,386,590 986,788
Invested in capital assets Internally restricted (Note 4)	1,153,660	551,746
	3,527,038	2,925,124
	\$ 48,318,745	\$ 29,261,222

Chair Alexan Vice-Chair

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements. 3

			Statem	Algoma University Statement of Changes in Net Assets	Algoma University hanges in Net Assets
	Unres	Unrestricted			
April 30	Operating	Invested in Capital Assets	Internally Restricted	Total 2011	Total 2010
Balance, beginning of year,	\$ 1,386,590	\$ 986,788	\$ 551.746	\$ 2.925.124	3 029 200
Excess (deficiency) of revenue over expenses	601,914	•	J		
Amortization of deferred capital contribution	(527,134)	527,134		1	-
Amortization of capital assets	1,119,507	(1,119,507)	1	ı	1
Investment in capital assets	(774,768)	774,768			·
Internal restrictions Current year (Note 4)	(601.914)		601 014		
			t12'100		•
Balance, end of year	\$ 1,204,195	\$ 1,169,183	\$ 1,153,660	\$ 3,527,038	\$ 2,925,124

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The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Algoma University Statement of Operations

April 30	2011	2010
Revenue		
Student fees	\$ 5,139,125	\$ 4,566,425
Government grants	13,584,202	11,519,502
Library	59,327	44,680
Miscellaneous programs	486,856	295,350
Ancillary operations	1,779,502	1,544,859
Non-credit operations	1,690,660	1,157 ,821
Donations	-	66,666
Amortization of deferred capital contributions	527,134	571,244
	23,266,806	19,766,547
Expenses	15	
Salaries and benefits		
Academic	6,723,372	6,053,651
Non-academic	6,349,933	5,238,541
Library	527,371	555,477
Administration	1,711,733	1,825,722
Academic departments	96,439	64,156
Advertising and communications	1,089,481	1,138,447
Utilities	392,295	315,749
Repairs and maintenance	501,461	563,431
Student services	324,798	217,417
Municipal taxes	59,250	56,625
Insurance	46,835	43,141
Recruitment	112,336	99,590
Ancillary operations	1,812,287	1,453,152
Non-credit operations	1,797,794	1,235,985
Amortization of capital assets	1,119,507	1,009,539
	22,664,892	19,870,623
Excess (deficiency) of revenue over expenses	\$ 601,914	\$ (104,076 <u>)</u>

Algoma University Statement of Cash Flows

For the year ended April 30		2011		2010
Cash flows from operating activities				
Excess (deficiency) of revenues over expenses Items not involving cash	\$	601,914	\$	(104,076)
Amortization of capital assets		1,119,507		1,009,539
Amortization of deferred contributions		(527,134)		(571,244)
		1,194,287		334,219
Changes in non-cash working capital balances				
Accounts receivable - fees		30,858		(542,987)
Accounts receivable - other		(1,795,483)		(170,826)
Inventories		(464)		(2,237)
Prepaid expenses		103,909		(279,344)
Long term investments		1,000,000		-
Deferred pension charge		517,242		199,935
Accounts payable and accrued liabilities		372,666		240,117
Due to/from Algoma University Foundation		53,036		(166,214)
Due to/from associated entities		16,973		(63,774)
Fees received in advance		(61,660)		66,840
Deferred government grants and program revenue		65,340		1,373,494
Revolving credit facility		(300,000)	I	50,000
		1,196,704		1,039,223
Cash flows from investing activities				
Purchase of capital assets	((19,681,167)		(4,575,046)
Deferred capital contribution		13,763,511		4,263,007
		(5,917,656)	i	(312,039)
Cash flows from financing activities				
Net increase in long term debt		5,142,888		460,925
Increase in cash and equivalents		421,936		1,188,109
Cash and cash equivalents, beginning of year		1,735,312		547,203
Cash and cash equivalents, end of year	\$	2,157,248	\$	······································

Algoma University Summary of Significant Accounting Policies

April 30, 2011	
Nature of Operations	Algoma University is a provincially funded university offering educational programs and upgrading to the accessing communities.
Basis of Consolidation	These financial statements do not reflect the assets, liabilities and results of operations of the various student organizations, the Northern Ontario Research, Development, Ideas and Knowledge Institute (Nordik Research Institute), the Coalition for Algoma Passenger Trains (CAPT), the Invasive Species Research Institute (ISRI), the Health Informatics Institute (HII), Algoma University Foundation or Windsor Park Retirement Residence Inc. (a wholly owned subsidiary).
Inventories	Inventories are valued at the lower of cost or net realizable value, with cost being determined substantially on a first-in, first-out basis.
Revenue Recognition	The university follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.
	Tuition fees for courses which are offered substantially after the fiscal year end are deferred.
Use of Estimates	The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Specifically, estimates related to rate of return on assets used in valuing the future pension benefit obligation are affected by the uncertainty of predictions concerning future events. Should the underlying assumptions change, the estimated pension benefit obligation disclosed in notes to the financial statements may change by a material amount.
Capital Assets	Capital assets are recorded at cost, except for art work which is recorded at fair value at the date of contribution, being appraised value. Amortization, based on the estimated useful life of the asset, is provided by the straight line basis over the following periods:
	Buildings-40 yearsFurniture and equipment-5 yearsParking lot-15 yearsComputer software system-5 years
	Construction in progress is capitalized as work is completed. Upon completion of the projects, capitalized construction in progress costs

construction in progress is capitalized as work is completed. Upon completion of the projects, capitalized construction in progress costs are transferred to the various categories of capital assets and will be amortized on a basis consistent with similar assets.

Pension Expense	The university maintains a defined benefit plan covering the faculty and management staff. Contributions to the pension plan are made in accordance with the Pension Commission of Ontario actuarial requirements.
	Salaries and benefits include the pension plan expense, which is calculated at the cost provided in exchange for the employee's service rendered during the year. The amount charged or credited to operations is based on amounts determined by the university's actuary using the projected benefit method pro-rated on services and management's best estimates.
	The assets of the plan are determined at market values. Pension expense includes amortization of experience gains and losses. These amounts are being amortized over the expected average remaining service life of plan participants.
	Subsequent to 2006, faculty, management and staff are eligible to participate in a group retirement savings plan.
Cost Allocation	Only costs which can be identified with departments are allocated. Unidentifiable costs are included with general and administrative expenditures.
Financial Instruments	The university classifies its financial instruments into one of the following categories based on the purpose for which the asset was acquired. The university's accounting policy for each category is as follows:
	 a) Held for trading Financial instruments are classified under this category if they are: (i) acquired principally for the purpose of selling or repurchasing in the near term; (ii) part of a portfolio of identified financial instruments that are
	managed together and for which there is evidence of a recent actual pattern of short-term profit-taking;
	 (iii) a derivative, except for a derivative that is a financial guarantee contract or a designated effective hedging instrument; or (iv) designated at fair value using the fair value option ("FVO")
	Financial instruments cannot be transferred into or out of the held for trading category after inception. For designation at fair value using the FVO option, reliable fair values must be readily available.
	Financial instruments included in this category are cash and bank.

These instruments included in this category are cash and bank. These instruments are carried on the balance sheet at fair value with changes in fair value recognized in the Statement of Operations. Transaction costs related to instruments classified as held for trading are expensed as incurred.

Algoma University Summary of Significant Accounting Policies

April 30, 2011

Financial Instruments (continued)	b) Loans and receivables Loans and receivables are non-derivative financial assets resulting from the delivery of cash or other assets by a lender to a borrower in return for a promise to repay on a specified date or dates, or on demand. They arise principally through the provision of goods and services to customers, but also incorporate other types of contractual monetary assets. These financial instruments are initially recognized at fair value and subsequently carried at amortized cost, using the effective interest rate method, less any provision for impairment. Transaction costs related to loans and receivables are included in the amount initially recognized. Accounts receivable, grants receivable, and related party balances have been classified as loans and receivables.

c) Other financial liabilities

Other financial liabilities includes all financial liabilities other than those classified as held for trading and comprises accounts payable, accrued liabilities, revolving credit facility and long term debt. These instruments are initially recognized at fair value including direct and incremental transaction costs. They are subsequently measured at amortized cost using the effective interest rate method.

Unless otherwise noted, it is management's opinion that the university is not exposed to significant interest, currency or credit risk arising from these financial instruments.

1. Pension plans

Defined benefit pension plan

The university maintains a defined benefit plan covering the faculty and management staff. Actuarial reports, which were based on projections of employee's compensation levels to the time of retirement, indicate the net assets available to provide for benefits, and the present value of accrued pension benefits at June 30, are as follows:

	2011	2010
Asset, at market value Pension benefit obligation	\$ 18,470,000 \$ 22,755,000	16,702,000 21,825,000
Plan surplus (deficit)	<u>\$ (4,285,000)</u> \$	(5,123,000)

The pension benefit obligation was determined at June 30, 2011 by rolling forward pension benefit obligation as at July 1, 2008, the date of the latest actuarial valuation, with adjustments for interest, current service costs and benefit payments.

The plan assets at June 30 consist of the following asset categories:

	2011	2010
Canadian equities	45 %	43 %
Foreign equities	23 %	23 %
Fixed income	31 %	32 %
Cash and short term deposits	1 %	2 %
	<u> </u>	100 %

The pension expense for the year ended April 30, 2011 was determined by prorating the pension expense for the years ended June 30, 2011 and 2010. The pension expense amounts totaled \$976,667 (2010 - \$694,833) and is included in salaries and benefits on the statement of operations. Employer contributions paid and payable during the year were \$459,425 (2010 - \$494,898).

The discount rate used is 4.9% (2010 - 5.0%), the estimated rate of salary increases used is 4.0% (2010 - 4.0%) and the estimated rate of return on assets used is 6.0% (2010 - 6.0%).

The cumulative difference between the amounts expensed and the funding contributions has been reflected on the statement of financial position as a deferred pension charge. The difference between the plan deficit of (\$4,285,000) and the deferred pension charge of \$1,197,340 is due to unamortized net actuarial losses.

Group Retirement Savings Plan

Employees hired subsequent to 2006 are eligible to participate in a group retirement savings plan. Employer contributions totaled \$371,100 for 2011 (\$262,462 - 2010) and were fully expensed.

Algoma University Notes to Financial Statements

April 30, 2011

2. Capital assets

- 2	_			2011				2010
		Cost	-	Accumulated Amortization		Cost		Accumulated Amortization
Land	\$	438,966	\$	-	\$	371,816	\$	_
Library books		645,303	-	645,303	•	645,303	•	645,303
Buildings		28,834,230		8,492,339		24,090,038		7,773,582
Furniture and equipment		5,086,673		4,598,950		4,977,997		4,355,982
Parking lot		2,129,431		572,904		1,685,321		430,942
Artwork		54,593		-		54,593		-
Computer software syster Construction in progress	m	79,095		47,457		79,095		31,638
- Bioscience Centre		17,817,912		-		-		-
- Other		272,104		-		3,772,980		
	\$	55,358,307	\$	14,356,953	\$	35,677,143	\$	13,237,447
Net book value			\$	41,001,354			\$	22,439,696

3. Long term investments

Windsor Park Retirement Residence Inc. (WPRR Inc.) is a wholly owned subsidiary controlled by the University. WPRR Inc. which is involved in the operation of a retirement residence is incorporated under the laws of the Province of Ontario. The company is a not-for-profit organization under the Income Tax Act and accordingly is exempt from income taxes provided certain criteria are maintained on an ongoing basis.

The investment in WPRR Inc. is as follows:

	 2011	2010
Investment in land and buildings located at 601 and 617 Queen Street East, Sault Ste. Marie, Ontario Capital stock (1 common share) Contributed capital assets transferred to WPRR Inc. Due from WPRR Inc.	\$ - \$ - - -	3,926,550 1 112,007 320,794
Loss on write down of investment in WPRR Inc.	\$ - - - \$	4,359,352 (3,359,352) 1,000,000

The investment in WPRR Inc. was originally recorded based on appraised value of the land and building, and the cost of contributed capital assets. Each year, the change in the due from WPRR Inc. account was added to the investment. During the 2009 year-end, it was determined that the investment in WPRR Inc. was impaired and the investment was written down. The current economic conditions and their effect on the local real estate market were considered in determining the amount of the loss on the write down.

3. Long term investments (continued)

The summary financial statements for WPRR Inc. for the non-coterminous years ended September 30, 2010 and 2009 are as follows:

Balance Sheet		As a 2010	t September 30 2009
Assets	\$	38,212 \$	72,994
Liabilities Deferred contributions related to capital assets Common share Deficit	\$	778,110 \$ 41,196 1 (781,095)	561,737 47,765 1 (536,509)
ž.	\$	38,212 \$	72,994
Statement of Operations		For the year ended 2010	September 30 2009
Revenue Expenses	\$	546,314 \$ 790,900	1,263,793 1,340,033
Loss Deficit, beginning of year		(244,586) (536,509)	(76,240) (460,269)
Deficit, end of year	\$	(781,095)_\$	(536,509)
Cash Flows		For the year ended 2010	September 30, 2009
Cash flows from operating activities Cash flows from investing activities	\$	(111) \$ 938	18,233 (3,357)
Increase (decrease) in cash Cash, beginning of year		827 (827)	14,876 (15,703)
Cash, end of year	<u>\$</u>	- \$	(827)

3. Long term investments (continued)

Summary of Significant Accounting Policies

Revenue recognition	WPRR Inc. recognizes revenue as it is earned through the rental of
	residential rooms. Revenue from ancillary services are recognized
	upon delivery of the services provided.

Capital assets WPRR Inc. capital assets are recorded at cost. Amortization is provided on a diminishing-balance basis at the following annual rates:

Furniture and equipment	-	20%
Computers	-	45%-100%

In the year of acquisition, capital assets are amortized at one-half of the above rates.

Discontinued Operations

Effective May 31, 2010, WPRR Inc. ceased operations. Algoma University has converted the land and building for their own residence use. As a result, the \$1,000,000 investment in WPRR Inc. has been allocated to capital asset as land and building.

4. Net assets internally restricted

The following balances represent net assets set aside by the Board of Governors for the specific purpose of:

	_	2011	 2010
Operating Future capital projects	\$	551,746 601,914	\$ 551,746 -
	<u>\$</u>	1,153,660	\$ 551,746

Algoma University Notes to Financial Statements

April 30, 2011

5. Long term debt

	2011		
	2011		2010
Scotiabank student centre loan, repayable \$4,167 monthly plus interest at 4.55%, secured by property and general security agreement, maturing December 2014	\$ 700,000	\$	750,000
Scotiabank building renovation loan, repaid during year	-	•	150,000
Scotiabank consolidated loan, repayable \$33,873 monthly including interest at 4.50%, secured by property and general security agreement, maturing December 2014 ¹	3,148,686		3,407,128
First Mutual capital lease, repayable \$927 monthly including interest at 4.01%, secured by equipment, maturing January 2013	18,773		28,925
Bank of Montreal parking lot loan, repayable \$2,800 monthly plus interest at 2.75%, maturing January 2013	1,038,000		1,071,600
Scotiabank Biosciences & Technology Convergence Centre and WPRR Inc. loan, repayable \$35,200 including interest at 4.3%, secured by property and			
general security agreement, maturing March 2016	5,645,082		
	10,550,541		5,407,653
Less current portion	547,742		502,211
2	\$ 10,002,799	\$	4,905,442

Interest on long term debt during the year amounted to \$198,757 (2010 - \$187,908).

¹ The above loan was consolidated in the 2007 fiscal year end. Had the consolidation not occurred the four individual loans would have had balances as follows:

Residence loan 1	\$ 589,770
Residence loan 2	1,294,219
Residence loan 3	462,552
West wing loan	 802,145
	\$ 3,148,686

5. Long term debt (continued)

Principal payments required on long term debt for the next five years and thereafter, assuming refinancing under similar terms, are as follows:

Year	Amount
2012	\$ 547,742
2013	565,838
2014	579,010
2015	601,353
2016	624,705
Thereafter	7,631,893
	\$ 10,550,541

The university has an operating line of credit due on demand in the amount of \$1,250,000 available. The facility bears interest at the bank's prime lending rate minus 0.5% with advances made in multiples of \$25,000. As at April 30, 2011, the entire facility was available to the university.

6. Contingent liabilities

The university is a member of the Canadian Universities Reciprocal Insurance Exchange ("CURIE"). CURIE is a pooling of property damage and public liability insurance risks of its members. All members pay annual deposit premiums, which are actuarially determined and are subject to further assessment in the event members' premiums are insufficient to cover losses and expenses. No assessment has been made for the year ended April 30, 2011.

The university is involved with pending litigation and claims which arise in the normal course of operations. In the opinion of the administration, a liability that may arise from such contingencies would not have a significant adverse effect on the financial statements of the university. Losses, if any, arising from these matters will be accounted for in the year in which they are resolved.

7. Trust funds

The university administers approximately \$22,000 of funds provided from donations. These funds are available to students as emergency loans.

Algoma University Notes to Financial Statements

April 30, 2011

8. Algoma University Foundation

Algoma University has representation on the Board of Directors and shares management personnel with Algoma University Foundation ("the foundation"). The foundation is engaged in fundraising and related activities for the purpose of providing scholarships to the students of the university and other funding to the university. The foundation is a registered charity under the Income Tax Act. The financial information below for Algoma University Foundation is not included in the consolidated financial statements presenting the assets, liabilities and results of operations for Algoma University.

The summary financial statements for Algoma University Foundation for the years ended April 30, 2011 and April 30, 2010 are as follows:

_	2011	 2010
Balance Sheet:		
Assets \$	3,625,460	\$ 3,207,958
Liabilities \$ Net assets	422,908 3,202,552	\$ 373,854 2,834,104
<u>\$</u>	3,625,460	\$ 3,207,958
Statement of Operations:		
Revenue \$ Expenses	852,034 476,561	\$ 412,232 417,514
Excess (deficiency) of revenue over expenses	375,473	\$ (5,282)
Cash Flows:		
Cash flows from operating activities \$ Cash flows from investing activities Cash flows from financing activities	419,174 (525,498) 76,676	\$ 235,414 (114,345) 19,090
Increase (decrease) in cash Cash, beginning of year	(29,648) 163,754	140,159 23,595
Cash, end of year \$	134,106	\$ 163,754

Included in assets above are other assets consisting of artwork totaling \$355,000 which are recorded at fair value at the date of contribution, being the appraised value. An appraisal has not been obtained in recent years.

Included in liabilities above is \$198,762 due to Algoma University.

9. Related party balances

The following are amounts due from the Northern Ontario Research, Development, Ideas and Knowledge Institute (Nordik Research Institute), the Coalition for Algoma Passenger Trains (CAPT), the Invasive Species Research Institute (ISRI) and the Health Informatics Institute (HII):

	 2011	2010
Due (to)/from Nordik Research Institute Due (to)/from CAPT Due (to)/from ISRI Due (to)/from HII	\$ 3,431 \$ (588) 18,576 25,382	54,707 163 8,904 -
Total due (to)/from associated entities	\$ 46,801 \$	63,774

10. Comparative figures

Comparative figures have been restated where necessary to conform to the presentation adopted during the fiscal year.

11. Capital disclosure

The university considers its capital to be its net assets. The university's objectives when managing its capital are to safeguard its ability to continue as a going concern, to continue to provide services to the university community and to allow for future expansion. Annual budgets are developed and compared to actual results as the year unfolds to ensure the organization's capital is maintained at an appropriate level.



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Independent Auditor's Comments on Supplementary Financial Information

To the Board of Governors of Algoma University

We have audited the financial statements of Algoma University, which comprise the statement of financial position as at April 30, 2011, and the statements of operations, change in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information, and have issued our report thereon dated October 6, 2011 which contained an unmodified opinion on those financial statements. The audit was performed to form an opinion on the financial statements as a whole. The individual schedules of supplemental financial information are presented for the purposes of additional analysis and are not a required part of the financial statements. Such supplementary information is the responsibility of management and was derived from the underlying accounting and other records used to prepare the financial statements.

The supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such supplementary information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves.

BAO Canada LLP

Chartered Accountants, Licensed Public Accountants

Sault Ste. Marie, Ontario October 6, 2011

For the year endedDowntownGeorge LeachApril 30, 2011Revenue5223,0085165,4953Revenue\$223,008\$544,0355165,4953ExpensesCost of sales33,7466,692274,16970,432Cost of sales33,7466,8932Cost of sales33,7466,8932Utilities11,05848,897136,965197,813ProgramtransferExpenses199,341527,524268,245-Excess (deficiency)s23,667\$16,7150For the year endeds23,667\$102,750Anril 30, 2010sS16,511\$(102,750)							Schedule of Ancillary Operations
\$ 223,008 \$ 544,035 \$ 165,495 its 6,692 274,169 70,432 98,948 47,458 70,432 33,746 68,932 - 11,058 47,458 - 48,897 136,965 197,813 2 - - 199,341 527,524 268,245 \$ 23,667 \$ 16,511 \$ (102,750)	Other Ancillary Services	Campus Residence	Parking Lot	Student Bar	Student Centre	Windsor Park	Total
Its 6,692 274,169 70,432 98,948 47,458 33,746 68,932 11,058 136,965 197,813 199,341 527,524 268,245 \$ 23,667 \$ 16,511 \$ (102,750)	\$ 33,694 \$	\$ 622,613 \$	129,795 \$	27,510 \$	33,352 \$	••• •	1,779,502
tis 6,692 274,169 70,432 98,948 47,458 11,058 68,932 48,897 136,965 197,813 199,341 527,524 268,245 \$ 23,667 \$ 16,511 \$ (102,750)	•			11.789		•	11.789
98,948 47,458 33,746 68,932 11,058 48,897 136,965 197,813 199,341 527,524 268,245 \$ 23,667 \$ 16,511 \$ (102,750)	•	104,540		38,368	t		494,201
11,058 - 197,813 48,897 136,965 197,813 		96,639 33.736	38.607		1 1		243,045 175.021
48,897 136,965 197,813 	•	124,480	29,048	•	33,352	ı	197,938
		28,675	74,668	7,489		195,786	690,293
199,341 527,524 268,245 \$ 23,667 \$ 16,511 \$ (102,750)		• •				••	• •
\$ 23,667 \$ 16,511 \$ (102,750)	T	388,070	142,323	57,646	33,352	195,786	1,812,287
ded	\$ 33,694	\$ 234,543 \$	(12,528) \$	(30,136) \$	ب ۱	(195,786) \$	(32,785)
Excess (deficiency) of revenue over \$ 5,096 \$ (15,767) \$ expenses \$	\$ 49,743 \$	\$ 189,681 \$	34,023 \$	(11,134) \$	\$	(159,932) \$	91,710

								Sch	Inpac	e of N	Alg on-cr	oma U edit Op	Algoma University Schedule of Non-credit Operations
For the year ended April 30, 2011		First Generation Project		Research	ofs	Masters of Science	Algoma Off Campus	ESL		CESD	Social Work Collaborative	Work rative	Total
Revenue	\$	153,884	\$	558,151	~	101,132 \$	391,983 \$	467,346	•		\$	18.164 \$	1.690.660
Expenses Salaries and benefits Other operating		5,445		228,816		31,832	310,299	252,874		•			829,266
expenses		55,103		390,982		39,479	305,027	159,660			Ť	18,277	968,528
		60,548	à	619,798	8	71,311	615,326	412,534		E		18,277	1,797,794
Excess (deficiency) of revenue over expenses	s	93,336 \$	~	(61,647)	~	29,821 \$	(223,343) \$	54,812	\$	1	\$	(113) \$	(107,134)
For the year ended April 30, 2010													
Excess (deficiency) of revenue over over expenses	¢,	18,127	ŝ	55,760	\$	(60,527) \$	(128,746) \$	40,730 \$		(3,533) \$	4	25 \$	(78,164)